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CURRICULUM VITAE  
BARBARA WHITE BRYSON, Ed.D., FAIA

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Education:

- Ed.D. Graduate School of Education, University of Pennsylvania, Philadelphia, PA  
Doctorate in Higher Education Management  
Dissertation title – International Graduate Students Studying Architecture in China  
DISTINCTION IN DEFENSE  
Advisor: Robert Zemsky  
(2010-2012)
- MBA School of Business, University of Miami, Coral Gables, FL  
VALEDICTORIAN  
(1998 to 1999)
- B.S. Arch School of Architecture, University of Texas at Arlington, Arlington, TX  
(1983 to 1984)  
School of Architecture, Georgia Institute of Technology, Atlanta, GA  
(1973 to 1976)
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Professional Experience:

- 2019 to Present THE UNIVERSITY OF ARIZONA  
ASSOCIATE DEAN RESEARCH  
DIRECTOR DRACHMAN INSTITUTE  
PROFESSOR OF PRACTICE  
SPECIALIST, ARCHITECTURE  
*Continuing Status Eligible*  
College of Architecture Planning and Landscape Architecture  
Tucson, AZ
- 2017 to 2019 THE UNIVERSITY OF ARIZONA  
ASSOCIATE DEAN RESEARCH & ACADEMIC AFFAIRS  
PROFESSOR OF PRACTICE  
SPECIALIST, ARCHITECTURE  
*Continuing Status Eligible*  
College of Architecture Planning and Landscape Architecture  
Tucson, AZ

2016 to 2017	THE UNIVERSITY OF ARIZONA INTERIM ASSOCIATE DEAN RESEARCH & ACADEMIC AFFAIRS PROFESSOR OF PRACTICE College of Architecture Planning and Landscape Architecture Tucson, AZ
2016 to Present	DI/STRATEGIC ADVISORS PRINCIPAL Tucson, AZ and Atlanta, GA
2014 to 2016	THE UNIVERSITY OF ARIZONA VICE PRESIDENT Strategic Planning & Analysis Tucson, AZ
2014 to 2016	THE UNIVERSITY OF ARIZONA PROFESSOR OF PRACTICE College of Architecture, Planning & Landscape Architecture Tucson, AZ
2004 to 2014	RICE UNIVERSITY ASSOCIATE VICE PRESIDENT Facilities Engineering and Planning Houston, TX
2004 to 2010	RICE UNIVERSITY ADJUNCT PROFESSOR Jesse H. Jones School of Business Houston, TX
2004 to 2010	RICE UNIVERSITY LECTURER School of Architecture Houston, TX
2000 to 2004	RICE UNIVERSITY DIRECTOR Project Management & Planning Houston, TX
1995 to 2000	UNIVERSITY OF MIAMI UNIVERSITY ARCHITECT Facilities, Planning & Construction Coral Gables, FL
1988 to 1995	SPILLIS CANDELA & PARTNERS, INC. VICE PRESIDENT/PROJECT MANAGER Coral Gables, FL

1987 to 1988	WOLFBERG ALVAREZ, INC. PROJECT MANAGER Coral Gables, FL
1984 to 1987	GRESHAM SMITH & PARTNERS PROJECT MANAGER Dallas, TX
1983 to 1984	GRESHAM SMITH & PARTNERS PROJECT ARCHITECT
1976 to 1983	FREELANCE DESIGNER

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## PERSONAL AWARDS AND RECOGNITION

**Distinguished Alumnus, University of Texas Arlington, 2013**

**Distinction in Defense, University of Pennsylvania GSE, Doctoral Program, 2012**

**Centennial Medallion, Rice University, 2012**, for leadership during Rice University's Centennial Celebration

**Elevated to Senior Fellow of the Design Futures Council, 2010**, for significant contributions toward the understanding of changing trends, new research, and applied knowledge that improve the built environment and the human condition.

**Presidential Citation, AIA Houston, 2009**, in recognition of leading the development of the long-range plan for AIA Houston

**Elevated to the College of Fellows of the American Institute of Architects, 2008**, for notable contributions to the advancement of the profession

**The Association of University Architects Award of Merit, 2002**, "A Tale of Two Architects", in recognition of a significant contribution to the campus environment

**University of Miami School of Architecture Medal, 2000**, a unique prize presented by the school in recognition for special contributions to the profession

**Beta Gamma Sigma Business Honor Society, 1999**

**Valedictorian Award, 1999**, School of Business, University of Miami, Coral Gables, Florida

**The Association of University Architects Award of Merit, 1999**, "Framework for Decision Making", in recognition of a significant contribution to the campus environment

## SELECTED ACCOMPLISHMENTS

UA Strategic Plan Initiative developing pan-university built environment research, *Building a Changing World*, support and organization as initiative leader, 2019

Supported and shared organization responsibilities for the first CAPLA State of the College Report, 2019

CAPLA Strategic Plan support and organization on behalf of the Dean, 2017-2018

Applied Humanities Professional Core, Support and Collaboration, 2018

Conceived and supported the creation of the CAPLA Dean's Futures Council, a group of extraordinary external advisors from the highest levels of their professions, to help the entire college and the Dean imagine the future of our professions, 2018-2019

Led the master planning and the project planning for the CAPLA renovation and building project as committee chair resulting in college approval and revisions to the UA master plan, 2017-2019

Expanded guideline and instruction materials for CAPLA Promotion & Tenure processes and, with administrative associates and assistant director, set up new system for accepting and reviewing materials before the formal review to ensure the dossiers meet provost office standards, 2017-2019

Created and led CAPLA Student Recruiting function resulting in a 54% increase in undergraduate freshman enrollment in just two years, 2017-2019

Created and led CAPLA FRAME Squad (cross-discipline team for student experience including Funding, Recruiting, Advising, Marketing, and Engagement) organization and leadership resulting in increased retention, cross-trained advising, enhanced job fair attendance, young alumni engagement program, and energized student ambassador program, 2017-2019

Led CAPLA Marketing including the development of CAPLA's first marketing plan for recruiting, first digital marketing plan, a new CAPLA web page, enhanced social media presence, and consistent communications strategy.

Provided support for the development of CAPLA's temporary shared governance committee to assist with the strategic planning process, SPOAC, 2017-2018

Supported and shared organization responsibilities for the CAPLA Conversations Data Report, Fall 2017

Organized CAPLA Research Symposium, 2017

Aligned CAPLA Space Use with Strategic Goals, 2017

Supported the development of the CAPLA Instructional Designer function, 2016 - 2019

Central Analysis Project for Senior UA Leadership (Dashboards), 2016

Led an internal UA team in the development of revised performance metrics and related metrics targets for successful Regents' approval, 2015

Facilitated a multi-university in Arizona process to develop a deregulation strategy for legislative consideration, 2015

Supported and facilitated University of Arizona leadership discussions on strategies to survive in a future of drastically reduced state funding, 2015

UA *Never Settle* Strategic Plan Update and Trifold, 2015

UA Amateur Athletics Visioning, 2014-2015

UA Privatization Visioning, 2014-2015

Led a cross-university task force at UA to identify issues, causes and appropriate strategies to address low faculty and staff salaries at the UA, 2015

Participated in the design and rollout of a Responsibility Centered Management (RCM) budget system at the University of Arizona for the entire university, 2014-2015

Equipped the University of Arizona president to successfully and accurately argue the state performance funding model adopted three years earlier by ABOR was unfair and ineffective, 2014

Rice Integrated Campus Plan, 2013-2014

RICEMaP, Energy Masterplan study, 2012- 2014

Command Center leader during major storm events at Rice including hurricanes Rita and Ike, 2004-2014

Strategic management of Rice utility purchases including strip purchases, spot market purchases, load share and co-generation as required, 2004-2014

Development and maintenance of the Rice annual capital budgeting process for the entire university, 2004-2014

Development and stewardship of over \$1.4 billion in building projects at Rice University including \$300 million multi-tenant BioSciences Research Collaborative, \$200 million residential college projects, \$40 million recreation center and \$16 million off-campus housing development, 2000-2014

Development and stewardship of one of the most beautiful campuses in the world supporting Rice University's teaching and research mission- Rice was perennially named for Best Quality of Life and Happiest Students by Princeton Review, 2000-2014

Directed the creation of the Rice University Administrative Center for Sustainability and Energy Management (ACSEM), 2011

Implementation of Phase I, II & III (XiR3) of a new Rice University Facilities Management System (FMS) using FAMIS software, 2010-2011

Rice University Masterplan Study, 2003-2004, updated 2005, updated 2009

Rice Science and Engineering Space Planning Study, 2007

Rice Parking Study, 2006

Rice Residential Colleges Masterplan, 2005

Rice Residential Colleges Space and Amenity Benchmark Study, 2004

Restructuring of the Rice University FE&P budgets for strategic planning purposes, 2004

Consolidation and ongoing management of Rice University Facilities, Central Plant and Project Management departments creating a new more effective single department of nearly 300 employees, 2004

Rice Construction Capacity Tool, 2004

Rice Project Reporting and Assessment Tool, 2004

Rice University Storm Detention Plan, 2004

Rice University South Annex Masterplan, 2002

Rice Project Management Budget Projection Tool, 2000

Consolidated all project management services at Rice University and developed new project reporting and budgeting systems, 2000

University of Miami School of Medicine Masterplan/Framework for Decision Making, 1999

Research Quadrangle Medical Campus Plan, 1999

University of Miami Parking Masterplan, 1999

Dashboard Tool for Construction Oversight, 1998

University of Miami Campus Housing Feasibility Plan, 1998

University of Miami Campus Wayfinding Plan, 1997

## SERVICE/OUTREACH

### Local and State Outreach

- **TenWest Impact Festival**
  - UA 4IR Built Environment Day Coordinator – 2019
- **American Institute of Architects**
  - AIA TSA Mentoring Program Participation, 2013
  - AIA Houston, Chair, Long Range Planning Committee, 2008-2009
  - Co-Chair, AIA Taskforce on Houston Independent School District, 2007-2008
  - Program Chair for AIA/AGC Annual Meeting, “Project Delivery Innovation,” 2007
  - AIA Houston Board Member, 2006, 2007, 2008, 2009
  - Rice Design Alliance Liaison, 2006, 2007, 2008, 2009
  - Research Committee Chair, 2010
  - Continuing Education Speaker:
    - “Young Architects Forum – Integrated Planning for a Billion Dollar Program” 2007
    - “Innovations in Project Delivery, Are you Ready?” 2005
- **Arizona Public Media**
  - Visioning Task Force, 2014 -2015
- **Main Street Coalition**
  - Board Member, 2009-2016
- **Rice Building Institute**
  - Board of Directors, 2006-2010
- **Rice Design Alliance**
  - Board of Directors, 2004-2009
  - RDA Partners Charrette, “Talking Trash” Sponsor, 2006
  - RDA Member 2000-2009
  - RDA Gala Sponsor 2004-2012
  - Cite Ad-Hoc Committee, 2006
  - AIA Board Representative, 2006-2009
  - Finance Committee, 2004-2009
  - Gala Volunteer, 2005-2007
  - Home Tour Volunteer, 2005
- **Rice University**
  - McMurtry Residential College Associate 2012-2014
  - Rice Recreation Advisory Committee 2013 - 2014
  - Rice University United Way Campaign Staff Chair 2012-2013
  - Learning Environments Steering Committee 2012 - 2014
  - Space Task Force 2012 – 2014
  - Crisis Management Team Member/Event Command 2004-2014
  - Rice Leaders 2007-2008
  - Lynn Lowery Arboretum Committee Chair, 2004-2007
  - Athletic Director Search Committee 2006

- University Council 2004-2005

### National/International Outreach

- **American Institute of Architects**
  - Member 1991 - Present
  - Conference Attendee – 2017-2019
  - AIA National Design Jury, 2011
  - AIA National Research Awards, Jury Member, 2008
  - AIA National, Upjohn Research Awards, Jury Member, 2008
- **Association of University Architects**
  - Member 1996-Present
  - Professional Practice Committee, 2007-2011
  - Technology Committee, 2003-2011
  - Conference Presenter, 1996, 1999, 2000, 2001, 2002, 2004, 2007, 2009, 2010
  - Newsletter Contributor, 2004-2007, 2009
  - Strategic Planning Committee, 2006
  - Annual Conference Program Committee, 2006 (development and moderator)
    - Developed two workshops: Financial Primer, which discussed financial basics of both public and private institutions and Project Financing Alternatives, which examined new options in financial partnerships, financing, and development.
    - Planned tours of the San Antonio missions, Trinity University, and the Riverwalk.
    - Case Study Awards Committee Chair, 2000, 2001
- **Design Intelligence and Design Futures Council**
  - Member, 2006-present
  - Multiple Event Attendee and Speaker- 2017-2019
- **Society of College and University Planners/AIA Committee for Architecture in Education**
  - Excellence in Planning and Excellence in Architecture Awards, Juror, 2003 and 2004
- **TD Industries**
  - Corporate Board 2013-2019
    - Governing and Nominating Committee Chair 2017-2019
    - Audit committee member 2013-2019
    - Compensation committee member 2013-2019

### Departmental Committee(s)

- Marketing Manager Selection Committee Chair – 2019
- Recruiting Coordinator Selection Committee Chair – 2019
- Graduate Coordinator Selection Committee -2019

### College Committee(s)

- CAPLA FRAME (Student Experience – Funding, Recruitment, Advising, Marketing, Engagement) Squad Chair 2017-2019
- CAPLA Constitution and Bylaws Committee Chair 2019
- CAPLA New Building Project Chair 2019 Administrator Support – CAPLA Research Seed Grants, Fall 2019
- Administrator Support – CAPLA Teaching and Research Seed Grants, Spring 2019



- Administrator Support – CAPLA Futures Council 2018-2019
- Administrator Support – CAPLA SPOAC (Shared Governance Committee) 2018-2019
- CAPLA Strategic Plan Research Task Force Member 2018
- CAPLA Strategic Plan International Task Force Co-Chair 2018
- CAPLA West Building Master Plan Project Chair 2018
- CAPLA Research Workshops, Organizer 2016-2018
- College of Architecture Planning & Landscape Architecture Curriculum Committee 2015-2016

### **University Committee(s)**

- UA Strategic Plan Initiative Lead: Building a Changing World 2018-Present
  - Workshop #1 May 2019, Organizer
  - Workshop #2 October 2019 & Seed Grants, Organizer
  - Symposium December 2019 & Seed Grants, Organizer
- Associate Deans of Research Council 2016-Present
- PD&C Contractor Search Committee 2019 (for the CAPLA Project Contractor)
- PD&C Design Professional Search Committee 2019 (for the CAPLA Project Architect)
- Selection Committee Chair for the Executive Director of UAIR at UITS 2019
- Selection Committee for Associate Vice Provost for Academic Administration 2019
- UA Strategic Plan Operations Work Group 2018
- Provost's Strategic Investment Fund Task Force 2018
- RCM2 Space Sub-Committee 2018
- College Academic Administrators Council 2016-2019
- President's Advisory Committee on Energy and Sustainability (PACES) 2014-2016
- Quality in Teaching Faculty Committee, Supporting and facilitating member 2016
- Scholarly Activity Faculty Committee, Supporting and facilitating member 2016
- Search Committee for the Senior Advisor to the President for Development 2015
- Strategic Planning & Budgeting Advisory Committee Ex-Officio Member 2014-2016
- Responsibility Centered Management (RCM) Steering Committee 2014-2015
- Responsibility Centered Management (RCM) Research and Sponsored Activity Subcommittee 2015
- Responsibility Centered Management (RCM) Communications Subcommittee 2015
- Analytics and Institutional Research (UAIR) Steering Committee 2014-2016

### **Other Committees (Internal or External)**

- UAHS Aging in Place Project Team – 2019
- UA Health Sciences Strategic Plan Initiative 3.3: Next Generation Model for Healthy Aging Advisory Team 2019
- Agnese Nelms Haury Program Faculty Fellow and Visiting Associate Panel Review Panel – Spring 2019
- RDI Faculty Seed Grant Reviewer – Spring 2017
- Tech Parks Arizona Agreement Task Force 2015-2016
- Tech Parks Arizona Community Planning Committee 2015-2016

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## PUBLICATIONS/CREATIVE ACTIVITY (PUBLISHED or ACCEPTED IN CHRONOLOGICAL ORDER)

### Scholarly Books and Monographs

- *International Graduate Students Studying Architecture in China*, Barbara White Bryson, University of Pennsylvania – Dissertation, ProQuest. AAI3530079 – 2012 \*

### Professional/Industry Books and Chapters

- *The Owner's Dilemma: Driving Success and Innovation in the Design and Construction Industry*, Barbara White Bryson with Canan Yetmen, 2010; Ostberg Library of Design Management, Greenway Communications, Atlanta, GA
- *Managing Design: Conversations, Project Controls & Best Practices for Commercial Design & Construction Projects*, Chapter 3 Owner Leadership: Programs, Users, & Talking: **Interview**, Barbara White Bryson, FAIA, interview with Michael LeFevre, Wiley, May 2019
- *Lessons from the Future*, "Dear Barbara -", Barbara White Bryson, book contribution edited by James P. Cramer and Scott Simpson, Wren Editions, London & Atlanta – 2018

### Professional/Industry Articles

- "Future of Architects: Extinction or Irrelevance", Barbara White Bryson *Design Intelligence Digital*, June 6, 2017
- "Looking for an Innovative Advantage: An Excerpt From *The Owner's Dilemma*", Barbara White Bryson and Canan Yetmen; *The Voice: The official magazine of The Construction Users Roundtable*/Fall 2013
- "Unpredictable Outcomes: It's no longer acceptable to manage projects in a way that makes outcomes unknowable", Barbara White Bryson and Canan Yetmen; *Design Intelligence*, September/October 2010
- "Leading With Exuberance: Building owners can aid collaboration by setting the tone for a project", Barbara White Bryson and Canan Yetmen; *Design Intelligence*, September/October 2010
- "Why Owners Make the Difference", Barbara White Bryson and Canan Yetmen; *Engineering News-Record*, July 2010
- "What Owners Want", Barbara White Bryson; *Design Intelligence*, April 2009
- "Aggressive Growth and Sustainable Values: A Happy, Cost Effective and Thoughtful Pairing at Rice University", Barbara White Bryson and Richard Johnson, *Texas Construction*, November 2007
- "Not a Conventional Convention", Barbara White Bryson, *Design Intelligence*, June 17, 2006

- “Wal-Mart Meets Architect: A Powerful Owner Drives Design Process Change”, Barbara White Bryson; *Cite 65*, Winter 2005

### Work in Progress

- *Creating a Culture of Predictable Outcomes: How Leadership, Collaboration, and Decision-Making Drives Architecture and Construction*, Barbara White Bryson, Contract signed September 19<sup>th</sup>, 2019 with Routledge Taylor & Francis Group; Publication Date: Fall 2020

### Conferences/Scholarly Presentations

- Penn Graduate School of Education Exec. Doc., 8<sup>th</sup> Annual Leadership Conference – 2013  
Distinction Dissertations Poster Session – International Graduate Students Studying Architecture in China \*

### Community Presentations

- UA Staff Council Crossroads Conference 100% Engagement, Tucson, AZ – 2015  
*The Never Settle Strategic Pan: Planning for Success* – Ending Keynote

### Professional/Industry Presentations and Lectures

American Institute of Constructors, National Conference, Philadelphia, PA - 2019  
*Creating a Culture of Predictable Outcomes* - Keynote

Bond National Conference, Hollywood, FL – 2019  
*Creating a Culture of Predictable Outcomes* – Keynote

TenWest Impact Festival, Tucson, AZ – 2019  
*4IR Disruption on the Real Estate Market* – Moderator

TenWest Impact Festival, Tucson, AZ – 2019  
*Robotics and Construction Automation* - Moderator

Bond Regional Conference, Tucson, AZ – 2019  
*Creating a Culture of Predictable Outcomes* - Keynote

Catalyst Conference, New York, NY – 2019  
*Creating a Culture of Predictable Outcomes* - Keynote

British Standards Institute Presentation to the Board, San Jose, CA – 2018  
*U.S. Design and Construction, Unexpected and Unpredictable* - Speaker

AIA Western Mountain Regional Conference, Tucson, AZ – 2018  
PTL Professional Practice Lab Panel, *How Did I Get Here?* – Speaker/Panelist

DBIA WPR Annual Regional Conference, San Jose, CA – 2018  
*Creating a Culture of Predictable Outcomes* - Keynote

Design Futures Council, Leadership Forum on Design Education & Talent, New York, NY – 2018  
*Mad Moments of Truth* - Speaker

AIA National Convention, Orlando, FL – 2017  
*Integrated Master Planning: A Way Forward* with James Timberlake from Kieran Timberlake and David Rodd from Rice University - Speaker

Society of College and University Planners, Washington, DC- 2017  
*The Dynamic Modeling Toolset that Replaced Rice University's Master Plan* with James Timberlake from Kieran Timberlake and David Rodd from Rice University - Speaker

Seek Change, Portland, OR – 2017  
*Why is the Design and Construction Industry Risky Business?* – Keynote plus leader of two workshops

Texas Public Owner's Conference, College Station, TX – 2017  
*Design and Construction: A Risky Business* – Keynote Speaker

Design Futures Council, Summit on Collaboration, Atlanta, GA – 2017  
*Design and Construction: A Risky Business* – Keynote Speaker

Penn GSE Annual Higher Education Leadership Conference, Philadelphia, PA - 2017  
*Changing Your Game – Transition into Consulting* – Speaker/Panelist/Workshop

AIA Arizona State Conference, Phoenix, AZ - 2016  
*The Future of Architects: Extinction or Irrelevance* – Keynote Speaker

Design Futures Council, Business in Design Summit, New York, NY – 2016  
*Research in the Design and Construction Industry* – Speaker/Panelist

Design Futures Council, Leadership Forum on Design Education, Philadelphia, PA – 2016 Careers,  
*Alternative Practice and Expanding Influence of Architects and Designers* – Speaker/Panelist

AutoDesk BIM Connections, 2015 BIM Connections, Managing BIM for Owners, New York, NY – 2015  
*The Heartbeat of the Built Environment, Visioning* – Keynote Speaker

UA College of Architecture Planning & Landscape Architecture Commencement, Tucson, AZ - 2014  
*A Design Degree? What were you thinking?* – Keynote Commencement Speaker

Rice STARS Leadership Training, Houston, TX – 2014  
*Supportive Leadership*, Conference Speaker

Association of University Architects National Conference, Boston, MA – 2013  
*What MOOCs mean to the design of higher education campuses* – Presenter and Panelist

AIA National Convention, Denver CO – 2013  
*Leadership by Design* with Jim Cramer, Phil Bernstein, and Scott Simpson - Panelist

The Construction Institute, University of Hartford, 4<sup>th</sup> Annual Visionaries Forum – 2013  
*“The Owner’s Dilemma; Rethinking the American Design and Construction Industry”* – Keynote Speaker

University of Texas, Building Science Expo, Arlington, TX – 2013  
*“The Owner’s Dilemma”* – Keynote Speaker

Rice STARS Leadership Training, Houston, TX – 2013  
*Supportive Leadership*, Conference Speaker

Design Futures Council Leadership Summit on Sustainable Design, Portland, OR – 2012  
Co-Moderator for the 2 ½ Day Summit

COAA Regional Conference, University of Pittsburgh, Pittsburgh, PA - 2012  
*“The Owner’s Dilemma”* – Keynote Speaker

Symposium on Health Care Design & Construction, Vanderbilt University, Nashville, TN - 2012  
*“The Owner’s Dilemma”* – Keynote Speaker

Rice STARS Leadership Training, Houston, TX – 2012  
*Supportive Leadership*, Conference Speaker

American Institute of Architecture, Houston, TX -2011  
*Authors in Architecture: The Owner’s Dilemma*

Association of Texas College & University Facilities Professionals, Lubbock, TX- 2010  
*“The Owner’s Dilemma”* – Keynote Speaker

Association of University Architects National Conference, Baltimore, MD - 2010  
*“Rigorous Research for the Building Industry: Making the case”* – Presenter

Association of University Architects National Conference, Baltimore, MD - 2010  
*“Super Colliders: How the best in technology and the best in processes can spark powerful opportunities”* – Presenter

American Institute of Architects National Convention, Miami, FL - 2010  
*“Architect/Contractor Collaboration to Deliver the Design Promise”* – Panelist and Presenter

Leadership in Capital Projects Forum (LinCP), Austin, TX - 2010  
*“The Owner’s Dilemma”* – Keynote Speaker

Harvard Explores Integrated Project Delivery sponsored by Harvard GSD, Harvard Business School and Allston Development Group, Boston, MA - 2009  
*“Design; Benefits and Concerns; Opportunities”* – Presenter  
*“IPD: The Owner’s Perspective”* – Panelist

Rice University, School of Architecture, Industry Competitiveness, Guest Lecturer - 2009  
*“The Owner’s Dilemma”*

Walter P. Moore, National Board of Trustees, Houston, TX - 2009  
*"The Trouble With Owners"*

Rice Design Alliance Annual Meeting, Houston, TX - 2009  
*"Changes at Rice University"*

Association of University Architects National Conference, University of Saskatchewan, Saskatoon, Saskatchewan, Canada - 2009  
*"Strategic Challenge of Deferred Maintenance"*

Design Futures Council, Design Intelligence, Washington, D.C. - 2009  
*"The Trouble With Owners"*

AIA Houston Board Presentation, Houston, TX - 2009  
*"Long Range Strategic Plan"*

Crisis Management Team Panel Discussion, Trinity University, San Antonio, Texas - 2009  
*"Hurricane Ike Preparation, Ride-out, Recovery"*

AIA Houston Board Presentation, Greene, TX - 2008  
*"Long Range Strategic Plan Workshop"*

COAA National Conference, St. Louis, MO - 2008  
*"Owner Driven Project Delivery"* - Keynote

Houston AGC/AIA Joint Annual Meeting, Houston, TX - 2007  
*"Innovations in Project Delivery"* - Keynote

AIA Houston - 2007  
*"Young Architects Forum – Integrated Planning for a Billion Dollar Program"* -Presenter

Association of University Architects National Conference, Cincinnati, OH - 2007  
*"Contemporary Sense of Place"* - Presenter

Association of University Architects National Conference, Cincinnati, OH - 2007  
*"Sharing Made Easy - Collaborative Web Sites"* - Presenter

Association of University Architects National Conference, Austin, TX - 2006  
*"Project Financing Alternatives"* - Development and Moderator

Association of University Architects National Conference, Austin, TX - 2006  
*"Financial Primer for University Architects"* - Development and Introduction

Engineering News-Record Top Firm Leaders Forum, Chicago, IL - 2005  
*"Program Metamanagement: The Next Level"* - Panelist

AIA Houston - 2005

*"Innovations in Project Delivery, Are you Ready?"* - Presenter

Rice Historical Society - 2005

*"The History of the Rice Masterplan"* - Presenter

Rotation Conference, Bethesda, 2004

*"Program Rotation at Rice University"* - Presenter

Association of University Architects National Conference, Vancouver, BC - 2003

*"Technology Committee Briefing"* - Presenter

Leadership Houston - 2002

*"Managing the Decision Process"* - Presenter

Association of University Architects National Conference, Lawrence, KS - 2002

*"A Tale of Two Architects"* – Presenter

Society of College and University Planners, Monterrey, Mexico - 2002

*"Getting the Most out of the Client/Consultant Relationship"* - Presenter

Precast/Prestressed Concrete Institute Convention, Reno - 2001

*"Precast and the '100-Year Building' at American Universities"* - Presenter

Association of University Architects National Conference, Chicago, IL - 2000

*"Rice University Masterplan"* - Presenter

Association of University Architects National Conference, Pittsburgh, PA - 1999

*"Moving a Medical Mountain"* - Presenter

Association of University Architects National Conference, Athens, GA - 1996

*"University of Miami – Campuses and Masterplan"* - Presenter

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## **SELECTED DESIGN AND CONSTRUCTION PROJECTS UNDER MY DIRECTION**

Rice Stadium Football Building, \$23 million, 2016

Moody Arts Center, \$20 million, 2016

Tennis Complex, \$9 million, 2014

Anderson-Clarke Center for Continuing Studies, \$24 million, 2013

Brockman Hall for Physics, Rice University, \$67 million, 2011

South Colleges Addition, Rice University, \$70 million, scheduled completion, 2010

McMurtry and Duncan Colleges, Rice University, \$132 million, 2009

Gibbs Recreation Center, Rice University, \$42 million, 2009

BioSciences Research Collaborative (formerly CRC), Rice University, \$300 million (including outside tenant improvements, 2009

Rice Village Apartments, Rice University, \$16 million, 2009

South Plant, Rice University, \$54 million, 2008

Tudor Field House Renovation and Addition, Rice University, \$24 million, 2008

Brochstein Pavilion and Central Quadrangle, Rice University, \$10 million, 2008

Oshman Engineering Design Laboratory, Rice University, \$5 million, 2008

Rice Children's Campus, Rice University, \$4 million, 2008

John and Anne Grove, Rice University, \$1 million, 2008

Data Center, Rice University, \$15 million, 2007

Fondren Library Renovation, Rice University, \$15 million, 2006

Library Service Center, \$7.8 million, 2004

Wiess President's House Renovation, Rice University, \$5 million, 2004

McNair Hall, Jesse Jones Graduate School of Management, Rice University, \$55 million, 2003

Wiess Residential College and Hanszen Residential College, Rice University, \$39 million, 2003

Martel College, Jones College and Brown College Additions, Rice University, \$54 million, 2003

Humanities Building, Rice University, \$17.5 million, 2001

Keck Hall Renovation, Rice University, \$28.8 million, 2001

Otto G. Richter Library Renovation, University of Miami, \$25 million, Phase I completed in 2000

Batchelor Children's Research Center, University of Miami, \$40 million, 2001

Lois Pope LIFE Center, Miami Project to Cure Paralysis, University of Miami, \$38 million, 2001

Convocation Center, University of Miami, \$50 million, 2002



School of Communication Building, University of Miami, \$18 million, 1999

USAA SERHO, Tampa, FL, \$70 million, 1994

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## RECOGNITION FOR THE CAMPUS AND PROJECTS UNDER MY DIRECTION

*Flavorwire Magazine* - Most Beautiful College Dorms in the World, 2012, Duncan and McMurtry Colleges

SCUP and AIA/CAE Honor Award of Excellence in Architecture in a New Building, 2012, Brockman Hall

SCUP and AIA Honor Award of Excellence in Architecture in a New Building, 2012, Brochstein Pavilion

Texas Society of Architects Design award, 2012, BioScience Research Collaborative

AIA Housing Award for Architecture, 2012, Duncan and McMurtry Colleges

Houston Business Journal – Landmark Award: Special Project, 2011, BioScience Research Collaborative

Texas Society of Architects Design award, 2011, Brockman Hall for Physics

RIBA International Awards for Architectural Excellence, 2011, Duncan and McMurtry Colleges

Finalist for Urban Land Institute Amanda Burden Open Space Award, 2011, Brochstein Pavilion and the Central Quadrangle

Princeton Review, The Best 371 Colleges, 2009, 2010, 2011, 2012 and 2013 Edition, Best Quality of Life, Rice University

*Texas Construction Magazine*, “Best of 2010” Award, Higher Education, BioScience Research Collaborative

Apex Award for Project Excellence – Associated General Contractors of America (Houston chapter), 2010, Barbara and David Gibbs Recreation and Wellness Center

American Society of Landscape Architects National Honor Award, 2010, Brochstein Pavilion

American Institute of Architects, National Honor Award for Design, 2010, Brochstein Pavilion

American Institute of Steel Construction, IDEA S2, Merit Award, 2009, Brochstein Pavilion

AIA Houston Design Awards, Best Renovation and Restoration, 2009, Honor Award, Oshman Engineering Design Kitchen, Rice University

AIA New York Chapter Design Awards, 2009, Honor Award, Brochstein Pavilion, Rice University

ULI Houston, Development of Distinction Award, 2009, Honor Award and National Finalist, Brochstein Pavilion, Rice University

Texas Chapter of the American Society of Landscape Architects, 2009, Merit Award, Brochstein Pavilion and Central Quadrangle Landscape Design, Rice University

*Texas Construction Magazine*, “Best of 2009” Award, Higher Education, Brochstein Pavilion, Rice University

AIA Houston Design Awards, Best New Construction, 2008, Honor Award, Data Center, Rice University

Trees for Houston, 2008, Arbor Day Award, Rice University Campus

AIA Houston Design Awards, 2007, Honor Award, Library Service Center, Rice University

*Texas Construction Magazine* “Best of 2007” Award, Best of Renovation, Private, Fondren Library, Rice University

Greater Houston Preservation Alliance Good Brick Award, 2006, Wiess President’s House, Rice University

The Driehaus Prize, 2006, Humanities Building, Rice University

Boston Society of Architects Design Excellence in Housing, 2004, Wiess College, Rice University

AIA New Jersey Silver Design Award, 2003, North Campus Masterplan, Martel College, Rice University

Greater Houston Preservation Alliance Good Brick Award, 2003, Keck Hall, Rice University

The Institute of Classical Architecture and Classical America, Arthur Ross Award for Excellence in the Classical Tradition, 2002, Rice University

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